September 29, 2020 Eric Babson babson@math.ucdavis.edu 1094 Cragmont Avenue Berkeley CA, 94708

Dear Mr President:

I am concerned about organization. In 2016 we were better prepared than any other country to deal with infectious disease both here and around the world but your remarkable failure has both killed many Americans and helped ensure years of devastation around the world. The distribution this week of a helpful antigen test is a good example. It could have been a game changer if Chancellor Merkel's centralized approach to COVID had been followed here. Instead: distribution has been opaque maybe so you could keep officials like Governor Newsom from blasting you lest tests go elsewhere; training has been minimal making results are harder to interpret and producing phantom outbreaks; reporting is haphazard so that responses can not be optimized; and even the FDA and administration guidelines are vague and contradictory.

Please assure me that you will create an expert panel to guide our COVID response.

I am very proud to be a US resident and a large part of that derives from our expertise.

Sincerely, Eric Babson