December 18, 2020 Eric Babson babson@math.ucdavis.edu 1094 Cragmont Avenue Berkeley CA, 94708

Dear Mr President:

I am concerned about vaccine distribution. Your epidemic is now causing a quarter of all US deaths and rising fast. Two mRNA vectors have shown miraculous success but after months of touting imminent vaccines your administration remains unprepared. Distribution has been largely left to a hodgepodge of state plans which rely on federal deliveries. Too little was bought despite the world's largest budget and case load. Pfizer is stuck with millions of doses in warehouses without delivery instructions but Secretary Azar wants to 'just stop talking about this Pfizer thing'. Wednesday states were hit with large reductions in their expected deliveries. Meanwhile hospitals and morgues are full.

Please assure me that you will take vaccine distribution seriously.

I am very proud to be a US resident and a large part of that derives from our competence.

Sincerely, Eric Babson